MESSAGE FROM THE BOARD CHAIR AND THE CEO

To All Directors, Officers and Employees of Brookfield Asset Management

As a growing global company with over a 100-year history of owning and operating assets, one thing that has not changed is Brookfield’s commitment to operating with the highest ethical standards. It has always been and remains our policy that all of our activities should be conducted with the utmost honesty and integrity and in full compliance with all legal and regulatory requirements.

The enclosed Code of Business Conduct and Ethics (the “Code”), which has been endorsed by Brookfield Asset Management’s Board of Directors, sets out the commitments we all must make as part of the Brookfield team. We urge you to read it carefully.

The Code does not cover every situation you may encounter while at Brookfield and that is not its purpose. Rather the Code sets forth basic principles and standards you must adhere to. When in doubt, please refer any questions to your supervisor or internal legal counsel (or the Chair of the Board in the case of directors).

Thank you for your continued dedication to Brookfield and for your commitment to upholding the standards set forth in the Code.

Yours truly,

The Hon. Frank J. McKenna
Chair of the Board of Directors
Brookfield Asset Management

J. Bruce Flatt
Chief Executive Officer
Brookfield Asset Management
CODE OF BUSINESS CONDUCT AND ETHICS

March 2019
SUMMARY OF THE CODE’S PRINCIPLES¹

PROTECTING THE COMPANY’S ASSETS, RESOURCES AND DATA

- We often have sensitive confidential information about Brookfield, about other companies, about our clients and about our directors, officers and employees; preserving the integrity of this information is vital to our business and reputation and is necessary to meet our obligations under data protection laws.

ACCURACY OF BOOKS AND RECORDS AND PUBLIC DISCLOSURES

- We should take care that our books and records are accurate and that all of our business transactions are properly authorized.
- As a public company, we have duties to our shareholders and must ensure that our communications and other disclosures to the market are true and accurate.

DUTIES TO STAKEHOLDERS

- In asset management, one’s reputation is everything and we should act responsibly in dealings with our securityholders, customers, clients, suppliers, other stakeholders and competitors.
- We have obligations to our clients and must manage their capital as though it were our own.

COMMUNICATIONS AND MEDIA

- In this digital era in which we operate, be careful in your written communications made over company information systems, such as email, as this is a permanent record.
- You must ensure that any of your online activities, including your use of online social media, are appropriate and reflect well on Brookfield.

CONFLICTS OF INTEREST AND PERSONAL BEHAVIOR

- Brookfield is a global brand and as a representative of the company your personal behavior must be consistent with our values.
- As a steward of third party capital, be cognizant that we face a heightened risk that one’s personal interests may conflict with or appear to conflict with the interests of the company.

POSITIVE WORK ENVIRONMENT

- For everyone to do their best work on behalf of the company, we should all do our part to maintain our respectful work environment where everyone feels safe and productive.
- Our success is dependent on establishing a workplace culture free from discrimination, violence, harassment and other negative influences.

COMPLIANCE WITH LAWS, RULES, REGULATIONS AND POLICIES

- We operate in many jurisdictions and are subject to different laws, rules and regulations; you need to be aware of the laws that apply to your activities so that you can comply with them; ignorance of the law is no excuse.
- The company has corporate policies that you must be familiar with, as they govern your trading activities, business practices and other conduct while at Brookfield.

¹ These principles are for summary purposes only. For more detailed information on each of these items consult the Code attached.
FREQUENTLY ASKED QUESTIONS

WHY DO WE HAVE A CODE?

The Code serves as a guide for how you should conduct yourself as a member of the Brookfield team. Preserving our corporate culture is vital to the organization and following the Code helps us do that.

WHO MUST FOLLOW THE CODE?

All directors, officers, employees and temporary workers of Brookfield Asset Management Inc., its wholly-owned subsidiaries, and certain publicly-traded controlled affiliates who have not adopted their own Code of Conduct with policies that are consistent with the provisions of this Code.

WHAT ARE YOUR RESPONSIBILITIES?

You have two responsibilities. First, you must follow every aspect of the Code and certify your commitment each year. Second, if you suspect someone may be violating the Code you have an obligation to report it. To make a report, follow the section of the Code: “Reporting Potential Code Violations”.

HOW WILL I KNOW IF THERE IS A PROBLEM?

The Code attempts to deal with the most common issues that you may encounter, but it cannot address every question that may arise. When you’re not sure what to do, ask yourself the following questions:

- Is it illegal?
- Does it feel like the wrong thing to do?
- Would you feel uncomfortable if others knew about it?
- Will it have the potential to create a negative perception of you or the company?
- Do you have a personal interest that has the potential to conflict with the company’s interest?

If you answer “yes” to any of these questions your proposed conduct may violate the Code and you should ask for help.

HOW SHOULD I ASK FOR HELP?

If you have questions about the Code or about the best course of action to take in a particular situation, you should seek guidance from your supervisor or internal legal counsel.

WHAT IF I WOULD LIKE TO MAKE AN ANONYMOUS REPORT?

You may make an anonymous report by contacting the company’s reporting hotline, which is operated by an independent third party and is available 24 hours a day, 7 days a week. If you choose to make an anonymous report, your anonymity will be protected to the fullest extent possible. Keep in mind, however, that maintaining your anonymity may limit the company’s ability to investigate your concerns.
WHAT ARE THE CONSEQUENCES FOR VIOLATING THE CODE?

Violations of the Code can vary in its consequences. If you’re an employee, it could result in a reprimand or other disciplinary action, including the termination of your employment at the company for cause. If you’re a director, a violation may necessitate your resignation. Certain violations of the Code also contravene applicable laws and therefore can have severe consequences outside of Brookfield. Depending on your actions, failing to comply with the Code could lead to civil or criminal prosecution, which could result in substantial fines, penalties and/or imprisonment.
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INTRODUCTION

This Code of Business Conduct and Ethics (“the Code”) applies to all directors, officers and employees and temporary workers\(^2\) (collectively, “you”) of Brookfield Asset Management Inc. and its wholly-owned subsidiaries, ("Brookfield Asset Management") and certain publicly-traded controlled affiliates (Brookfield Business Partners LP, Brookfield Infrastructure Partners LP, Brookfield Property Partners LP and Brookfield Renewable Partners LP) ("Controlled Affiliates", and collectively with Brookfield Asset Management, “we,” “us,” “our,” “Brookfield” or the “company”), unless such Controlled Affiliates have adopted their own Code of Conduct with policies that are consistent with the provisions of this Code\(^3\).

PROTECTING THE COMPANY’S ASSETS, RESOURCES AND DATA

The company’s assets are to be used only for legitimate business purposes only.

The company’s assets are for business, not personal use. You have a responsibility to safeguard the company’s assets from loss, damage, theft, misuse and waste. If you become aware of loss, damage, theft, misuse or waste of our assets, or have questions about your proper use of them, you should speak with your supervisor. The company’s name (including its corporate letterhead and logo), facilities and relationships are valuable assets and must only be used for authorized company business.

If you use the company’s assets for personal benefit, or are otherwise wasteful with the company’s assets, you may be in breach of your duty to the company. You have a responsibility not to abuse company resources for reimbursement. Any requests for reimbursement for authorized company expenses must be for legitimate business expenses. If you are unsure whether a certain expense is legitimate, you should speak with your supervisor or refer to the company’s Travel and Entertainment Expense Policy posted on the Brookfield intranet.

Confidential information must be protected at all times.

We must protect confidential information in our possession - both information about us and information about other companies and our clients from disclosure. Confidential information includes, but is not limited to, all confidential memos, notes, lists, records and other documents in your possession, in hard and soft copy. All of these are to be delivered to the company promptly after your employment ceases or at any time upon the company’s request, and your obligation to protect this information continues after you leave the company. You must protect hard and soft copies of confidential information that are removed from the office (e.g., to be worked with at home or at external meetings).

It is important to use discretion when discussing company business. This includes not discussing company business internally, except with those individuals at the company that have a “need to know” the information. Additionally, be careful not to discuss company business in public places such as elevators, restaurants, and public transportation, or when using your phone or email outside of the office. You should also be careful not to leave confidential information in unattended conference rooms or in public places where others can access it. While at Brookfield, if you become aware of confidential

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\(^2\) For purposes of the Code, the definition of “employee” includes temporary workers, contractors on our premises, etc.

\(^3\) Where a Controlled Affiliate has adopted its own Code of Conduct with policies that are consistent with the provisions of this Code, the Controlled Affiliate’s directors, officers and employees may follow those policies, and the terms of this Code are not applicable.
information about the company or another entity that you know or suspect has been inadvertently disclosed, seek guidance from internal legal counsel before using or acting upon this information.

**Personal data held by or on behalf of the company must be used in compliance with data protection laws.**

The company collects personal data regarding individuals both inside and outside the organization where we have the lawful basis for doing so. This is necessary to effectively and efficiently administer and manage the operation of our business. Personal data includes, among other things, sensitive personal, medical and financial information. Personal data will only be held by the company for as long as we have a lawful basis for retaining it.

You must take all reasonable steps to ensure that personal data is kept confidential and accessed only by those individuals at the company that have a need to know this information to carry out their duties. In addition, if it is necessary to the conduct of business to disclose personal data to a third party (e.g., so that a third party may provide services to the company or acquire an asset or business of the company) then you must ensure that the third party is subject to a written agreement which contains confidentiality obligations and, where relevant, other obligations which must be included under the data protection laws of certain jurisdictions (e.g., in the EU) and generally. In all other cases, you may only disclose personal data pursuant to a legal or regulatory requirement.

In the ordinary course, the company transfers personal data between jurisdictions in which the company operates, including outside the European Economic Area (“EEA”). If you transfer personal data outside the EEA then you must ensure that it is permissible for you to do so (e.g., consent has been given by the individual or an appropriate data transfer agreement has been signed). In addition, you should ensure that the personal data is protected in a manner that is consistent with how personal data is protected by the company within the EEA, and in any event in compliance with all applicable data protection laws.

You are responsible for ensuring that you understand and comply with our data protection/privacy policies. For more information about compliance with data protection laws refer to the company’s Data Protection Policy posted on the Brookfield intranet.

**Intellectual property belongs to the company.**

During the course of your employment, you may be involved in the creation, development or invention of intellectual property such as concepts, methods, processes, inventions, confidential information and trade secrets, works of authorship, trademarks, service marks and designs. All such intellectual property and the rights therein, such as copyrights and patents, will be owned by the company and your moral rights to such intellectual property will be waived. You are responsible for cooperating with the company and providing all necessary assistance to ensure that all intellectual property and related rights become the exclusive property of the company.

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4 “Personal Data” means any data which relates to a living individual who can be identified from that data or from that data and other information which is in the possession of, or is likely to come into the possession of, the company (or its representatives or service providers). In addition to factual information, it includes any expression of opinion about an individual and any indication of the intentions of the company or any other person in respect of an individual.
**The documents of the company must be preserved.**

It is critical that you help preserve our business records, follow the guidelines set forth in any document retention policies and comply with related legal and regulatory requirements. If you are notified that your documents are relevant to an anticipated or pending litigation, investigation or audit, you must follow the guidance set forth in the notification you receive from legal counsel regarding retention of documents.

**Accuracy of Books and Records and Public Disclosures**

*Ensure that the books and records of the company are complete and accurate and that all business transactions are properly authorized.*

The books and records of the company must reflect all its transactions in order to permit the preparation of accurate financial statements. Employees must never conceal information from (i) an external auditor; (ii) internal auditor; or (iii) an audit committee of the company. In addition, it is unlawful for any person to fraudulently influence, coerce, manipulate or mislead an external auditor of the company.

The company’s contracts and agreements govern our business relationships. Because the laws governing contracts and agreements are numerous and complicated we have put in place policies and procedures to ensure that any contract entered into by the company has the appropriate level of approval. As a result, employees who enter into contracts or agreements on behalf of the company must have proper authorization to do so and, prior to their execution, these documents must be reviewed by legal counsel where required by policy or practice.

*Ensure that the company provides full, true and plain public disclosure.*

All employees who are responsible for the preparation of the company’s public disclosures, or who provide information as part of this process, must ensure that public disclosures of information are made honestly and accurately. Employees must be aware of and report any of the following: (a) fraud or deliberate errors in the preparation, maintenance, evaluation, review or audit of any financial statement or financial record; (b) deficiencies in, or noncompliance with, internal accounting controls; (c) misrepresentations or false statements in any public disclosure document, such as annual and quarterly reports, prospectuses, information/proxy circulars and press releases; or (d) deviations from full, true and plain reporting of the company's financial condition.

Additionally, each person who is in a financial reporting oversight role, and their immediate family members, are prohibited from obtaining any tax or other services from the external auditor, irrespective of whether the company or such person pays for the services.

**Duties to Stakeholders**

*Deal fairly with the company’s stakeholders.*

You must deal fairly with the company’s security holders, customers, clients, suppliers, other stakeholders and competitors. To preserve our reputation and relationship with stakeholders, do not engage in any illegal or unethical conduct when dealing with stakeholders or competitors.
Manage client capital as though it were your own.

As a global asset manager, the company has fiduciary responsibilities in managing the assets of its public and private clients. You must be careful to avoid even the appearance of impropriety when dealing with asset management clients or in performing any related activities. In this regard, you must avoid engaging in any activity that could result in an actual, potential or perceived conflict of interest, and avoid any action that may be perceived as a breach of trust. A “conflict of interest” for this purpose occurs when the company’s interest interferes, or even appears to interfere, with the interests of third party investors in their capacity as clients of the company.

Communications and Media

Use the company’s various forms of communication properly and appropriately.

All business matters that involve electronic, written communication must be conducted by employees on the company’s email system or through other systems provided by the company (such as Lync). You must at all times use our e-mail, Internet, telephones and other forms of communication appropriately and professionally. While we appreciate the need for limited use of these tools for personal purposes, your use should not be excessive or detract from your work. Employees should not email business information to their personal email accounts or maintain a copy of business information on their personal computers or other non-work electronic devices. When using company-provided technologies such as computers, cell phones and voicemail, you should not expect that the information you send or receive is private. Your activity may be monitored to ensure these resources are used appropriately.

Be cautious in your use of social media.

The company’s social media policy is that, unless you are expressly authorized, you are strictly prohibited from commenting, or posting about, or otherwise discussing the company, its customers and clients, its employees, and its securities, investments and other business matters on all social media forums, including, but not limited to, social networks, chat rooms, wikis, virtual worlds and blogs (collectively, “social media”). You are a representative of Brookfield when engaging in online activities and you must ensure that your behavior online, including on social media, is appropriate and consistent with our values. For further details on the appropriate use of social media, you should refer to the company’s Enterprise Information Security Policy posted on the Brookfield intranet.

Do not speak on behalf of the company unless authorized to do so.

As a public company, it is important to ensure our communications to the investing public are: (a) timely; (b) full, true and plain; and (c) consistent and broadly disseminated in accordance with all applicable legal and regulatory requirements. You may not make public statements on Brookfield Asset Management’s behalf unless you have been designated as a “Spokesperson” under its Disclosure Policy. Each Controlled Affiliate has its own policy regarding public disclosures, and if you are a director, officer or employee at one these entities (or are acting on their behalf) you should comply with such policy.

If a shareholder, financial analyst, member of the media or other third-party contacts you to request information, even if the request is informal, do not respond to it unless you are authorized to do so. In this event, refer the request to your supervisor or forward the request to an individual at the company employed in investor relations or communications. For further information, you should refer to the Disclosure Policy of Brookfield Asset Management or a Controlled Affiliate, as applicable.
CONFLICTS OF INTEREST AND PERSONAL BEHAVIOR

Exhibit personal behavior that reinforces a positive image of you and the company.

Your personal behavior, both inside and outside work, should reinforce a positive image of you, the company and its clients. It is essential to use good judgment in all your personal and business dealings. You should refrain from engaging in activities that could hurt the company’s reputation, or yours, and that could undermine the relationship of trust between you and the company. Employees who have acted inappropriately may be subject to disciplinary action up to and including termination for cause.

Remember your duties to Brookfield when participating in outside personal interests.

The company encourages directors and employees to be active participants in their community. While pursuing personal, political, not-for-profit activities or other like activities, be mindful that your participation in any outside interest must not prevent you from adequately discharging your duties to Brookfield. In addition, ensure that when you are involved in these activities you are not seen to be speaking or acting on behalf of the company without express authority.

Avoid situations in which your personal interests conflict with the interests of the company or others as clients of the company.

A “conflict of interest” for this purpose occurs when a person’s private interest interferes, or even appears to interfere, with the interests of the company. You may have a conflict of interest if you are involved in any activity that prevents you from performing your duties to the company properly, or that may create a situation that could affect your ability to act objectively, effectively and in the best interests of the company. Accordingly, you must place the company’s interest in any business matter ahead of any personal interest. Remember that the company’s interest includes the company’s obligations to its clients.

The best way to judge whether you may have a conflict of interest is to ask yourself whether a well-informed person would reasonably conclude that your interest could in any way influence your decision or performance in carrying out a duty on behalf of the company. To avoid conflicts of interest, identify potential conflicts when they arise and contact internal legal counsel if you are unsure whether a conflict exists. Directors should consult with the Chair of their Board of Directors on conflicts matters. In addition, if you become aware of any conflict or potential conflict of another director, officer or employee, you should consult with internal legal counsel or the Chair of your Board of Directors, as appropriate.

Obtain permission before pursuing business activities outside the scope of your role with the company.

“Other Business Activities,” otherwise known as “OBAs” include any business activities outside the scope of one’s role with the company, including any activity as an employee, independent contractor, sole proprietor, officer, director, or partner of another business organization, regardless of whether compensation is involved. Employees must receive approval from the head of their business unit and the company’s internal legal counsel prior to accepting an OBA. In addition, employees who are designated as Investment Access Persons, Access Persons or Insiders as per Brookfield’s Personal Trading Policy must report their OBAs as part of completing an Annual Statement of Compliance. Directors of the company must advise the Chair of their Board of Directors prior to taking on any OBAs.
Prior approval is not required to serve on boards of charities or small, private family holding companies that have no relation to the company. For greater clarity, approval is not needed to serve on the board of a family holding company which is an extension of one’s personal business affairs; however, it is needed to serve on the board of a private operating business with significant operations. When in doubt as to whether you need to obtain permission, ask the company’s internal legal counsel.

**Do not take corporate opportunities as your own personal opportunities.**

You are prohibited from taking personal advantage of a business or investment opportunity that you become aware of through your work at Brookfield. You owe a duty to the company to advance its interests when the opportunity arises, and you must not compete with the company in any way.

**POSITIVE WORK ENVIRONMENT**

*Be committed to our respectful work environment free from discrimination*[^5], *violence[^6] and harassment*[^7] .

The company does not tolerate workplace discrimination, violence or harassment. All directors, officers and employees must work to ensure that the company is a safe and respectful environment where high value is placed on integrity, fairness and respect. For more information on the company’s commitment to its positive work environment, refer to the company’s *Positive Work Environment Policy* posted on the Brookfield intranet.

**You have a duty to report discrimination, violence and harassment.**

If you experience or become aware of what you believe to be discrimination, violence or harassment, you are expected to report it in accordance with the “Reporting Potential Code Violations” section of the Code and/or in accordance with the Positive Work Environment Policy. Reports of discrimination, violence or harassment will be taken seriously and investigated. If you are found to be discriminating against, acting or threatening to act violently towards, or harassing any individual at Brookfield, or if you knowingly condone the discrimination of, violence towards, or harassment of another individual, you will face corrective action up to and including termination without notice and for cause.

We want to create a culture of reporting when it comes to discrimination, violence and harassment, as reporting is essential for us as a company to stamp out these behaviors. While we reserve the right to take corrective action if you knowingly make a false accusation about an innocent party, you will not face retaliation for making a good faith report or assisting in the investigation of a report.

[^5]: “Discrimination” means the differential treatment of an individual or group based on prescribed characteristics. Prescribed characteristics include age, color, race, religion, sex, gender, marital status, ancestry, sexual orientation, national origin, disability or any other characteristic protected by law. It does not matter whether the discrimination is intentional; it is the effect of the behavior that matters.

[^6]: “Violence” means an action (oral, written or physical) which causes, is intended to cause, could reasonably be interpreted as a threat to cause, or is capable of causing death or bodily injury to oneself or others, or property damage.

[^7]: “Harassment” means conduct which is known or ought reasonably to be known to be unwelcome and includes conduct (e.g., comments and actions) which would be perceived by a reasonable person as being hostile, humiliating or abusive or cause him/her torment. Harassment covers a wide range of conduct and includes sexual harassment, bullying and psychological harassment. Harassment may occur in a variety of ways and may, in some circumstances, be unintentional, but regardless of intent, all harassment negatively affects individual work performance and our workplace as a whole.
Be committed to ensuring the health and safety of fellow directors, officers and employees.

We all have the right to work in an environment that is safe and healthy. In this regard, you must:

a. comply strictly with all occupational, health and safety laws and internal procedures;
b. not engage in illegal or dangerous behavior, including any acts or threats of violence;
c. not possess, distribute or be under the influence of drugs while on company premises or when conducting company business; and
d. not possess or use weapons or firearms or any type of combustible material in the company’s facilities, or at company-sponsored functions.

If you or someone you know is in immediate danger of serious bodily harm, first call local law enforcement authorities and then report the incident in accordance with the “Reporting Potential Code Violations” section of the Code and/or in accordance with the Positive Work Environment Policy.

Compliance with Laws, Rules, Regulations and Policies

Know and comply with all laws, rules, regulations and policies applicable to your position.

Many of the company’s activities are governed by laws, rules, regulations and policies that are subject to change. If you have questions about the applicability or interpretation of certain laws, rules, regulations or policies relevant to your duties at Brookfield you should consult with the company’s internal legal counsel. In the event a local law, custom or practice conflicts with the Code you must adhere to whichever is most stringent. If you know of any of our practices that may be illegal, you have a duty to report it. Ignorance of the law is not, in general, a defense to breaking the law. We expect you to make every reasonable effort to become familiar with the laws, rules, regulations and policies affecting your activities and to comply with them. If you have any doubts as to the applicability or interpretation of any of the above, you should obtain advice from the company’s internal legal counsel.

Do not trade in the company’s securities and in any other publicly-traded securities if you possess material non-public information.

While at Brookfield, you may have access to or become aware of material non-public information, either about Brookfield Asset Management, a Controlled Affiliate or a related or unrelated publicly-traded entity. You must not use this information to gain a financial advantage for yourself or others, either by way of making a trade for yourself, “tipping” others on the information, or otherwise. Doing so is not only a violation of the Code that will result in immediate termination for cause but is also a serious violation of securities laws and will expose any individuals involved to potential civil and criminal prosecution.

Prohibitions on trading in Brookfield securities may apply when a Brookfield entity is in a quarterly blackout period relating to the release of its earnings, or when it is in a special blackout period. Information on blackout periods can be obtained via the company’s intranet.

If you have questions about securities laws or the company’s internal trading policies and procedures, contact the company’s internal legal counsel or refer to the Personal Trading Policy.

Depending on your role at the company, you may have to pre-clear trades or avoid trading altogether.

There are certain categories of employees under Brookfield’s Personal Trading Policy – Investment Access Persons, Access Persons and Insiders. Investment Access Persons are employees who are actively involved at Brookfield in the investments process or have regular and ongoing access to this process.
and/or input thereto. Access Persons are others at Brookfield who are involved in our investment advisory business. Both Investment Access Persons and Access Persons are designated by Brookfield’s compliance group. A third category includes all employees who are physically situated in a Brookfield corporate office with investment advisory activities, as designated by internal legal from time to time, who are not Investment Access Persons or Access Persons. These individuals are known as “Insiders.”

Insiders along with Access Persons must pre-clear their trades (and those of family members who live in the same dwelling) in both Brookfield and non-Brookfield securities (i.e. all tradeable securities). All non-employee directors must pre-clear trades in Brookfield securities only.

Investment Access Persons, and their family members who live in the same dwelling, are generally prohibited from making personal trades in all non-Brookfield securities. Such persons must delegate their trades in non-Brookfield securities to a blind trust or a third party financial advisor who has full discretion over investment decisions. As a general matter, these types of accounts over which you have no discretion should be managed by arm’s length third parties that are not your family members.

For more information about trading preclearance and trading activities in third party discretionary accounts, refer to the company’s Personal Trading Policy posted on the Brookfield intranet.

Do not give or receive bribes, including “facilitation payments”.

We value our reputation for conducting business with honesty and integrity. It is vital for us to maintain this reputation as it generates confidence in our business by our stakeholders, which ultimately means it is good for business. We do not pay bribes in furtherance of our business, either directly or indirectly, and you are not permitted to pay bribes on our behalf or authorize others to pay bribes on our behalf. This commitment comes from the highest levels of management and you must meet this standard. Facilitation payments are also a form of bribe and are therefore not permitted. For further details, refer to company’s Anti-Bribery and Corruption Policy posted on the Brookfield intranet.

Giving or receiving gifts/entertainment should be reasonable, and in certain cases prohibited.

Gifts and entertainment given to or received from persons who have a business relationship with the company are generally acceptable, if the gift or entertainment is modest in value, appropriate to the business relationship, and does not create an appearance of impropriety. No cash or cash equivalent payments should be given or received. In addition, gifts must not be given to or received from public officials. Employees who do not comply with these requirements may be required to reimburse the company for the value of any gifts or benefits they make or receive on behalf of the company. For further details, refer to company’s Anti-Bribery and Corruption Policy posted on the Brookfield intranet.

There may be restrictions on your political donations to candidates and political parties.

To ensure that we do not breach the law regarding political donations in any country, all political donations, no matter how small, made on behalf of the company (directly or indirectly) must be approved in advance by the person(s) designated to approve such donations. Political donations made by individuals on their own behalf should comply with local laws and regulations. In the U.S. and Canada, various federal, state, and municipal laws and regulations impose specific restrictions and rules.

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8 Facilitation payments are small payments made to secure or speed up routine actions or otherwise induce public officials or other third parties to perform routine functions they are otherwise obligated to perform, such as issuing permits, approving immigration documents or releasing goods held in customs. This does not include legally required administrative fees or fees to fast-track services.
with respect to political contributions, both those made on behalf of the company or made by individuals on their own behalf, which can carry significant penalties for the company for violations. The Brookfield U.S. Political Contributions Policy should be consulted and adhered to before making any political contributions on behalf of the company or by individuals on their own behalf.

**We must prevent the use of our operations for money laundering or any activity that facilitates money laundering, the financing of terrorism, or other criminal activities.**

The company is strongly committed to preventing the use of its operations for money laundering, the financing of terrorism, or other criminal activities, and will take appropriate actions to comply with applicable anti-money laundering laws. Jurisdictions may publish lists of individuals and organizations that the company is prohibited from accepting funds from or distributing funds to under applicable anti-money laundering laws. Employees are expected to use reasonable care to verify that counterparties are not owned or controlled by, or acting on behalf of, sanctioned governments, groups, individuals or others. This includes requiring counterparties to make anti-money laundering representations in documents with the company, which internal legal counsel can provide upon request. Each of the company’s business units is responsible for developing and implementing an anti-money laundering and economic sanctions compliance program, with a view to managing the risks of their business in this area.

**You should consider your rights and obligations when providing information to governmental authorities.**

Either during or following your employment or directorship at Brookfield you may be contacted by governmental authorities (e.g. law enforcement, securities regulators, etc.) who are seeking confidential information from you which you obtained through your association with Brookfield. Whether you are able to respond to these questions or not, we strongly recommend that, for your own protection, you do not speak with authorities without first seeking legal advice on your rights and obligations. In this situation, you may contact the company’s internal legal counsel who can help you retain counsel that can assist you.

Notwithstanding the foregoing, nothing in the Code prohibits or restricts you in any way from providing information to a government authority pursuant to applicable whistleblowing regulations.

**You have internal reporting obligations in the event you are convicted of a felony or misdemeanor**

We are only as good as our people, and therefore our reputation as a leading global alternative asset manager depends on the reputation of the individuals who serve the company as a director, officer or employee. Our screening process at Brookfield is rigorous and includes background checks so that we have the best information possible about our prospective directors, officers and employees. Once at Brookfield, we expect you to continue to adhere to these principles of openness, honesty and transparency. If at any time while you are associated with the company you are convicted of a felony or misdemeanor or are involved in any conduct that you think may be relevant to your reputation, you have an obligation to report this information to internal legal counsel or your supervisor so that it may be appropriately documented internally.

**REPORTING POTENTIAL CODE VIOLATIONS**

**You are strongly encouraged to make good faith reports.**

Internal reporting is critical to the company’s success, and it is both expected and valued. You are required to be proactive and promptly report any suspected violations of the Code, or any illegal or
unethical behavior that you become aware of. When making a report, please include specific details and back-up documentation where feasible in order to permit adequate investigation of the concern or conduct reported. Vague, nonspecific or unsupported allegations are inherently more difficult to pursue.

Employees should report violations of the Code to their supervisor, since their supervisor is generally in the best position to resolve the issue. Alternatively, you may contact the company’s internal legal counsel to report potential Code violations, or if you have any specific or general questions. Directors should promptly report violations to the Chair of their Board of Directors.

If you have questions about securities laws or the company’s whistleblowing policy, contact the company’s internal legal counsel or refer to the Whistleblowing Policy.

In the event you do not want to report violations to your supervisor or internal legal counsel, you can always make a report through the company’s reporting hotline.

Our reporting hotline (the “Reporting Hotline”) is managed by an independent third party. The Reporting Hotline allows anyone to call anonymously (if they so choose) to report suspected unethical, illegal or unsafe behavior in English and other languages. The Reporting Hotline is available toll-free, 24 hours a day, 7 days a week. Refer to the “Contact Information” section of the Code for the Reporting Hotline phone numbers by jurisdiction.

Reports will be kept confidential and will be dealt with appropriately.

The confidentiality of reported violations will be maintained to the fullest extent possible, consistent with the need to conduct an adequate review and subject to applicable law. We would prefer that you identify yourself to facilitate our investigation of any report; however, you can make an anonymous report. The party receiving the initial report must record its receipt, document how the situation was dealt with and file a report with internal audit, which will be retained for the record. The Chief Internal Auditor will report all illegal and unethical conduct in violation of the Code to the appropriate Brookfield Board of Directors, or a committee thereof, and externally in accordance with applicable laws.

You will not experience retribution or retaliation for a report made in “good faith”.

No retribution or retaliation will be taken against any person who has filed a report based on the reasonable good faith belief that a violation of the Code has occurred or may in the future occur; however, making a report does not necessarily absolve you (if you are involved) or anyone else of the breach or suspected breach of the Code. The company reserves the right to discipline you if you provide false information or make an accusation you know to be untrue. This does not mean that the information that you provide has to be correct, but it does mean that you must reasonably believe that the information is truthful and demonstrates a possible violation of the Code. If you believe that you have been unfairly or unlawfully retaliated against, you may file a report with your supervisor or the company’s internal legal counsel, or by calling the Reporting Hotline.

Disciplinary Action for Code Violations

Please note that we reserve the right to take disciplinary action for Code violations that fits the nature and particular facts of the violation. This could include immediate termination for cause and, if warranted, legal proceedings may be brought against you.
STATEMENT OF COMPLIANCE

Upon joining Brookfield, each director, officer and employee will be provided with a copy of the Code and required to sign an acknowledgement. On an annual basis, each director, officer and employee will be required to re-certify compliance with the Code. **Annual execution of a Statement of Compliance with the Code shall be a condition of your continued directorship or employment with the company.**

WAIVERS

A waiver of the Code will be granted only in very exceptional circumstances. A Code waiver for Brookfield Asset Management’s employees, other than Brookfield Asset Management’s senior managing partners (“SMPs”), must be approved by the CEO. A Code waiver for Brookfield Asset Management’s Board of Directors or SMPs must be approved by the Chair of the Board. A Code waiver for a director, officer or employee of a Controlled Affiliate may granted in accordance with the policies of the Controlled Affiliate, as consistent with the Code.

AMENDMENTS

Brookfield Asset Management’s Board of Directors reviews and approves the Code on at least an annual basis and is ultimately responsible for monitoring compliance with the Code.
CONTACT INFORMATION

REPORTING HOTLINE

North America - 800-665-0831
Australia - 1800-152-863
Brazil – 0800-891-3867
Chile – 1230-020-0517
China – 400-880-1042
Colombia – 01800-011-0149
France - 0800-91-2964
Germany – 0800-000-6649
Hong Kong – 800-960-631
Ireland – 1800-946-551
Japan – 012-099-3307
Luxembourg – 800 85 269
Mexico – 01800-436-0065
New Zealand – 0800-443-938
Portugal – 0800-78-4717
Qatar – 800-0249
Singapore – 1800-622-7248
South Korea – 0809-080-895
Spain – 900-810-305
Switzerland – 0800-225-163
United Kingdom - 0808-234-2210

Two-Stage Dialing:

India – 000-117, then 800-795-2716
Peru – 0-800-70-088, 0-800-50-000 or 0-800-50-288, then 800-795-2716
United Arab Emirates - 8000-021, 8000-051 or 8000-061, then 800-795-2716

Collect Worldwide – 770-613-6339
Online – http://brookfield.tnwreports.com/

INTERNAL CONTACTS – BROOKFIELD ASSET MANAGEMENT

Chief Legal Officer
Justin B. Beber
Brookfield Place, Suite 181 Bay Street, Suite 300
Toronto, Ontario M5J 2T3
Email: justin.beber@brookfield.com
Telephone: (416) 956-5242

Chief Internal Auditor
Richard Maingot
Brookfield Place, Suite 181 Bay Street, Suite 300
Toronto, Ontario M5J 2T3
Email: richard.maingot@brookfield.com
Telephone: (416) 369-2741

Chief Executive Officer
J. Bruce Flatt
Brookfield Place, Suite 181 Bay Street, Suite 300
Toronto, Ontario M5J 2T3
Email: bflatt@brookfield.com
Telephone: (416) 363-9491

Chair of the Board
The Hon. Frank J. McKenna
Brookfield Place, Suite 181 Bay Street, Suite 300
Toronto, Ontario M5J 2T3
Telephone: (416) 363-9491

LEGAL NOTICE

The company reserves the right to modify, suspend or revoke the Code and any related policies, procedures, and programs at any time. The company also reserves the right to interpret and amend the Code and these policies in its sole discretion. Any amendments to the Code will be disclosed and reported as required by applicable law.

The company employs unionized employees. If the Code conflicts with a collective bargaining agreement governing the wages and/or conditions of employment for unionized employees, the collective bargaining agreement will prevail; if a collective bargaining agreement is silent with respect to an area addressed in the Code, or if the Code supplements a collective bargaining agreement, unionized employees are expected to abide by the Code.

Neither the Code, nor any of the policies referred to herein, confer any rights, privileges or benefits on any employee, create an entitlement to continued employment at the company, establish conditions of employment for the employee, or create an express or implied contract of any kind between employees and the company. In addition, the Code does not modify the employment relationship between employees and the company.
The Code is posted on our website and intranet. The version of the Code on our website and intranet may be more current and supersedes any paper copies, should there be any discrepancy between paper copies and what is posted online.
Appendix A

REGIONAL DIFFERENCES

MULTIPLEX

MULTIPLEX CONSTRUCTIONS PTY LTD
MULTIPLEX ENGINEERING & INFRASTRUCTURE PTY LTD
MULTIPLEX AUSTRALASIA PTY LTD
MULTIPLEX (INDIA) PRIVATE LTD

All directors, officers and employees of Multiplex, and subcontractors and supply chain as relevant must note the following differences from the Brookfield Group Code of Business Conduct and Ethics.

Cash
In no circumstances must cash be used for any payment or gifts. This includes payments to any suppliers, clients, subcontractors or on a construction project other than for minor day to day items. Where minor consumables are paid for by cash, receipts need to be processed through Spendvision/Fraedom.

Workplace Behaviour
Employees must not engage in bullying behaviour under the Code. Where there are references to harassment in the Code, they should be read as harassment and bullying. Bullying is defined at law as repeated, unreasonable behaviour that creates a risk to the health and safety of another person. In all cases employees must not engage in bullying behaviour.

Gifts

Australia

1. All MPX employees, directors and officers must not accept or give gifts in excess of AUD$250, unless prior approval is obtained from the Regional Managing Director of a region and the CEO. All gifts in excess of AUD$250 whether given or received must be recorded in the gift register. For gifts being given in excess of AUD$250 approval will be required before the gift is given.
2. Gifts may not be given to or received from public officials.
3. For the purposes of the Code a gift may include free travel or free accommodation.
4. Where an employee is uncertain about whether a particular gift exceeds the agreed threshold of AUD $250 they should discuss this with the Regional Managing Director in their region or the CEO.
5. A Gift Register is maintained by Internal Legal Counsel of Multiplex.

India

1. No gifts are to be given in India unless they are corporate gifts branded with the Multiplex logo or are minimal value.
2. No gifts are to be accepted by MPX employees unless they are of minimal value.
3. Gifts may not be given to or received from public officials.
4. For the purposes of the Code a gift may include free travel or free accommodation.

A Gift Register is maintained by Internal Legal Counsel of Multiplex
Entertainment

1. It is acceptable to accept modest entertainment from persons doing or seeking to do business with the company, or to provide modest entertainment to such persons, provided the benefits are given in accordance with generally accepted business practices.

2. Entertainment will be regarded as acceptable where its value is less than:
   - **Australia** - AUD$250 (two hundred and fifty Australian Dollars) per head
   - **India** – INR 500 (Five hundred Indian Rupees) per head

Please note that entertainment could include business trips, tickets to events and associated hospitality and/or lunches or dinners. It could also include circumstances where you procure donations for a charity that either you or the company supports. Please refer to the Code for further information on the company’s policies in this regard.

3. For Australia, CEO approval is required before any gift or entertainment over AUD$250 is given or accepted
4. For India, CEO approval is required before any entertainment over INR 500 is given or accepted

Applications for approval for hospitality or entertainment are likely to be inappropriate where the request involves:

   a. Foreign travel and/or foreign accommodation
   b. Its value is in excess of AUD$250/India INR 500 per person
   c. It has been offered by a sub-contractor/supplier or offered to a client during tender/negotiation phase (ie pre-contract where contract anticipated)
   d. Hospitality where the host does not also attend
   e. An event where the duration exceeds 1 day

In order to obtain the requisite approval to accept or offer hospitality, services or charitable donations over the value of the Gift Register Amount, you must complete the necessary form, have it approved by your Regional Managing Director and the CEO, and submit the form to the Internal Legal Counsel for inclusion on the Gift Register. This should occur prior to the gift or entertainment being given or accepted.

Where gifts or entertainment are accepted in excess of the Gift Register Amount without approval, an individual will be required to repay the amount.

The following is a list of examples of entertainment and hospitality that might be given or received with an indication as to whether it would be considered acceptable.

   i. A subcontractor invites you to attend a grand prix event in Singapore. He will be paying for your flights and accommodation. This invitation should be declined.
   ii. You are invited to attend a local sporting event with a client and attend pre match drinks. This invitation can be accepted if the cost is less than AUD$250. If it is in excess of AUD$250 it must be approved by your Regional Managing Director and the CEO prior to acceptance.
   iii. You are your wife are given tickets to a music concert from a subcontractor who is no longer able to attend. This gift cannot be accepted.
   iv. A subcontractor offers you an expensive pen in excess of AUD$250 or INR500 as a ‘thank you’ for your work on a particular project. This gift should be declined.
Conflicts of Interest

The Code states that employees should not take Corporate opportunities as personal opportunities. For Multiplex Construction’s employees in Australia and India there is a zero tolerance policy to any such conflict or potential conflict of interest. Employees must not, without the prior written consent of the CEO (or, in the case of the CEO, without the prior written consent of the Board of Multiplex Pty Ltd), engage, retain, hire or otherwise solicit, either orally or in writing, any vendor, contractor or other third party whom they know routinely supplies goods to or renders services for the company to supply goods to or render services for the employee’s personal purposes.

The only exception to this is where a subcontractor or supplier advertises widely in the domestic market and the goods, services and/or supplies can be obtained at market pricing or at a discount, if that discount is published and available to all Brookfield or Multiplex employees (for example advertised on the Multiplex intranet).

Political Donations

Australia
Multiplex directors, officers and employees must comply with the approved Multiplex Political Donations policy. In essence no donations, other than those specifically approved by the CEO may be made. Attending functions, purchasing raffle tickets or silent auction items or entertaining politicians may be seen as political donations. No political donations may be made unless approved in advance by the CEO in accordance with the policy.

India
No political donations are to be made in India.
INTERNAL CONTACT INFORMATION
MULTIPLEX

Reporting Hotline
Australia – 1800 152 863
India – 000-117-800-795-2716
Collect – Worldwide – 001-770-613-6339

Chief Executive Officer
Australia and India – John Flecker – 1/123 St Georges Terrace, Perth, WA 6000
(E-mail: john.flecker@multiplex.global Tel: +61 8 9428 6617)

General Counsel (internal legal officer)
Meg Redwin – Level 22, 135 King Street, Sydney NSW 2000
(E-mail: meg.redwin@multiplex.global Tel: +61 2 9322 2919)

Head of Internal Audit (Risk Management & Controls)
Charlie Lane – 99 Bishopsgate, London EC2M 3XD
(Email: Charlie.lane@multiplex.global Tel: +44 (20) 38292523)

Chief Financial Officer, MPXG
Derek Gorgi - 99 Bishopsgate, 2nd Floor London, EC2M 3XD
(E-mail: derek.gorgi@multiplex.global Tel: +44 (0)20 3829 2500)

Australian Executive Group
John Flecker – Chief Executive Officer – john.flecker@multiplex.global
Meg Redwin – General Counsel – meg.redwin@multiplex.global
Eamonn Morris – Chief Financial Officer – eamonn.morris@multiplex.global
Don Aroney – Executive Director, Operations – don.aroney@multiplex.global
Prof Dennis Else – Executive Director Sustainability, Safety & Health – dennis.else@multiplex.global
David Ghannoum – Regional MD NSW, ACT – david.ghannoum@multiplex.global
Chris Palandri – Regional MD WA – chris.palandri@multiplex.global
Graham Milford-Cottam – Regional MD VIC, SA, QLD – graham.milford-cottam@multiplex.global
Caitriona Comerford – Executive Director, People – caitriona.comerford@multiplex.global

India
Jaspreet Bhullar – Managing Director India – jaspreet.bhullar@multiplex.global
Swati Sharma – Human Resources – swati.sharma@multiplex.global
Appendix A

REGIONAL DIFFERENCES

MULTIPLEX CONSTRUCTION EUROPE LIMITED
MULTIPLEX CONSTRUCTION CANADA LIMITED

All directors, officers and employees of Multiplex Construction Europe Limited AND Multiplex Construction Canada Limited AND Brookfield Multiplex Middle East & Asia Holdings (referred to below jointly as “Brookfield”) must note the following differences from the Group Code of Business Conduct and Ethics that shall apply to them.

The Giving of Gifts

1. No gifts are to be given on behalf of the company without the approval of either the CEO or the Managing Director/President.

Receiving of Gifts and Entertainment

2. It is acceptable to accept modest gifts and entertainment from persons doing or seeking to do business with the company, provided the benefits are given in accordance with generally accepted business practices.

3. The company has implemented a register to record all gifts, hospitality, services or charitable donations over the value of the “Gift Register Amount” for each Region (valued at ‘arm’s length’) given or received during the course of your employment.

The Gift Register Amount for each Region is as follows:
   - Canada - $150 (one hundred and fifty Canadian Dollars)
   - Europe - £150 (one hundred and fifty pounds Sterling)

This could include business trips, tickets to events and associated hospitality and/or lunches or dinners. It could also include circumstances where you procure donations for a charity that either you or the company supports. Please refer to the Code for further information on the company’s policies in this regard.

<table>
<thead>
<tr>
<th>Value</th>
<th>Approval</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Up to the Gift Register Amount</td>
<td>Individual</td>
<td>At discretion of individual (assessed in accordance with this Code and the Anti-Bribery and Corruption Policy)</td>
</tr>
<tr>
<td>For Canada Over the Gift Register Amount</td>
<td>Any TWO of Managing Director, CFO, VP Legal &amp; Compliance or Human Resources</td>
<td>Approval must be granted before the individual accepts or offers the gift, hospitality, services or donation</td>
</tr>
<tr>
<td>For Europe Over the Gift Register Amount</td>
<td>Any TWO ABC Officer and Executive Director</td>
<td>Approval must be granted before the individual accepts or offers the gift, hospitality, services or donation</td>
</tr>
</tbody>
</table>
Applications for approval for hospitality or entertainment are likely to be inappropriate where the request involves:

a. Foreign travel and/or foreign accommodation
b. Its value is in excess of £500/$750/
c. It has been offered by a sub-contractor/supplier during tender/negotiation phase (ie pre-contract
   where contract anticipated)
d. Hospitality where the host does not also attend
e. An event where the duration exceeds 1 day

In order to obtain the requisite approval to accept or offer hospitality, services or charitable donations or to
accept gifts over the value of the Gift Register Amount, you must complete and submit the form (the form can
be obtained from the company’s Custodian of the Company Gift, Hospitality and Services Register).

The Managing Director/President must obtain approval from the Chief Executive Officer. The Chief Executive
Officer must obtain approval from the Board of Multiplex Pty Ltd.

The person receiving the notification must ensure that the company’s Custodian of the Company Gift,
Hospitality and Services Register receives a signed copy of the notification in the form for entry into the
Register.

The following is a list of examples of entertainment and hospitality that might be given or received with an
indication as to whether it would be considered acceptable.

i. A subcontractor invites you to attend a horse race in Paris. He will be paying for your flights and
   accommodation. This invitation should be declined.
ii. You are invited to attend a local sporting event with a client and attend pre match drinks. This
   invitation can be accepted once a form is submitted and approved.
iii. You and your wife are given tickets to a music concert from a subcontractor who is no longer able to
    attend. This invitation cannot be accepted.
iv. You are invited to play golf in Pasedena and your flights are being paid for. This invitation should be
   declined.
v. A subcontractor offers you an expensive pen as a ‘thank you’ for your work on a particular project.
   This invitation should be declined.

Conflicts of Interest
For Multiplex employees there is a zero tolerance policy to the purchase of goods, supplies or services from
contractors, subcontractors or suppliers to Multiplex. Employees must not, without the prior written consent of
the CEO (or, in the case of the CEO, without the prior written consent of the Board of Multiplex Pty Ltd),
engage, retain, hire or otherwise solicit, either orally or in writing, any vendor, contractor or other third party
whom they know routinely supplies goods to or renders services for the company to supply goods to or render
services for the employee’s personal purposes.

The only exception to this is where a subcontractor or supplier advertises widely in the domestic market and
the goods, services and/or supplies can be obtained at market pricing or at a discount, if that discount is
published and available to all Brookfield employees (for example advertised on the Multiplex intranet).

If an employee forms a close personal relationship with a client, contractor or supplier and the employees job
role allows him/her authority over that person (for example if the employee has the authority to decide to
whom to award contracts), the relationship must be declared to the employee’s manager. In these
circumstances, the organisation reserves the right to transfer the employee to another department/project
and/or amend the employee’s job role to avoid a potential conflict of interest.

Political Donations
Multiplex directors, officers and employees must comply with the approved Multiplex Political Donations policy.
No political donations may be made unless approved in advance by the most senior legal or compliance person
within Multiplex Construction Europe Limited, Brookfield Multiplex Middle East and Asia Holdings WLL and
Multiplex Construction Canada Limited (as relevant). Any queries or requests for other donations must be
forwarded to the CEO of Multiplex prior to payment.
INTERNAL CONTACT INFORMATION
MULTIPLEX

Reporting Hotline
Europe – 0808-234-2210
Canada – 1-800-665-0831
Collect – Worldwide – 770-613-6339

Chief Executive Officer

Europe, Middle East and Canada - Ashley Muldoon - 99 Bishopsgate, 2nd Floor London, EC2M 3XD (E-mail: ashley.muldoon@multiplex.global Tel: +44 (0)20 3829 2500)

General Counsel (internal legal officer)

Europe, Middle East and Canada – Ben Keenan - 99 Bishopsgate, 2nd Floor London, EC2M 3XD
(E-mail: ben.keenan@multiplex.global Tel: +44 (0)20 3829 2500)

Canada – Andrea Rinaldi – VP, Legal & Compliance - Exchange Tower, 130 King Street W, Suite 2350, Toronto, ON MSX 2A2 (E-mail: Andrea.Rinaldi@multiplex.global Tel: +416-369-2737)

Head of Internal Audit

All regions – Head of Internal Audit (Risk Management & Controls)

Charlie Lane – 99 Bishopsgate, London EC2M 3XD
(Email: Charlie.lane@multiplex.global Tel: +44 (20) 38292523)

Managing Director/ President

Canada – Terry Olynyk/ - Exchange Tower, 130 King Street W, Suite 2350, Toronto, ON MSX 2A2
(E-mail: terry.olynyk@multiplexglobal/Tel: +416-649-8178)

Europe – Paul Maguire – Commercial and Finance Director - 99 Bishopsgate, 2nd Floor London, EC2M 3XD
(E-mail: paul.maguire@multiplex.global Tel: +44 (0)20 3829 2500)

Global Financial Officer

Derek Gorgi - 99 Bishopsgate, 2nd Floor London, EC2M 3XD
(E-mail: derek.gorgi@multiplex.global Tel: +44 (0) 7702 127 575)

Human Resources

All regions – Anna Browning - 99 Bishopsgate, 2nd Floor London, EC2M 3XD
(E-mail: anna.browning@multiplex.global Tel: +44 (0)20 3829 2500)
- Nathalie Ho - 99 Bishopsgate, 2nd Floor London, EC2M 3XD
(Email: nathalie.ho@multiplex.global Tel: +44 (7736) 637438)

Custodian of the Company Gift, Hospitality and Services Register

Canada – Andrea Rinaldi - Exchange Tower, 130 King Street W, Suite 2350, Toronto, ON MSX 2A2
(E-mail: Andrea.Rinaldi@multiplex.global Tel: +416-369-2737)

Europe – Sasha Jones - 99 Bishopsgate, 2nd Floor London, EC2M 3XD
(E-mail: sasha.jones@multiplex.global Tel: +44 (0) 20 3829 2500)
CODE OF BUSINESS CONDUCT AND ETHICS
STATEMENT OF COMPLIANCE

All directors, officers and employees must complete this Statement of Compliance or certify the company’s electronic Statement of Compliance through the company’s web-based compliance program.

I have received, read and understand the Code of Business Conduct and Ethics (the Code) and agree to comply with all provisions of the Code.

To the best of my knowledge, I am not involved in any situation that conflicts or might appear to conflict with the Code.

I also agree to notify my supervisor, the Chief Internal Auditor of the company, or in the case of directors, the Chairperson of the Board, immediately of any change that might adversely affect my compliance with the Code.

To the best of my knowledge, in the 12 months prior to today’s date I have complied with all provisions of the Code.

Name: ____________________________________________
(Please print)

Company: ____________________________________________
Position Title: ________________________________________
Branch/Department __________________________________
Location: ____________________________________________
Date and Signature (mm/dd/yy) ____________________________
(Signature) ___________________________________________________________________________________________
APPENDIX A
REGIONAL DIFFERENCES

All directors, officers and employees of Multiplex Middle East Management Company Limited and all of its subsidiaries, and subcontractors and supply chain as relevant must note the following differences from the Brookfield Group Code of Business Conduct and Ethics.

The Giving and Receiving of Gifts

1. No gifts are to be given to or received from public officials.
2. It is acceptable to receive modest gifts (e.g. merchandise, events tickets) from persons who have a business relationship with the company, if the gift is modest in value, infrequent, appropriate to the business relationship and does not create an appearance of impropriety. No cash gifts are to be given or received.
3. Prior to the giving of any gift or the acceptance of a gift where its value is equal to or in excess of AED 750 / QAR 750, approval must be obtained in accordance with the Approvals and Recording of Gift and Entertainment section below.

The Giving and Receiving of Entertainment

4. It is acceptable to give or receive modest entertainment (e.g. meals, sporting events, rounds of golf) to or from persons who have a business relationship with the company, if the entertainment is modest in value, infrequent, appropriate to the business relationship and does not create an appearance of impropriety.
5. Prior to the giving or receiving of entertainment where its value is equal to or in excess of AED 750 / QAR 750, approval must be obtained in accordance with the Approvals and Recording of Gift and Entertainment section below.
6. The giving of entertainment must also be in compliance with the Business Expense and Reimbursement Policy.

The giving or receiving or Charitable Donations

7. The collection of charitable donations in the name of the company is prohibited for all employees, directors and/or officers of the company. Charitable donations may include tickets sales, sponsorships, raffles, auctions and/or similar.
8. The only exception is where the company is hosting a charitable event and has received express prior authorization from the relevant UAE/ Qatari authorities regulating charitable events to collect charitable donations.
9. The Company may only donate charitable funds to a charity registered in the United Arab Emirates / Qatar.
10. All charitable events and donations must be recorded in the Charitable Events and Donations Register.

Approvals and Recording of Gift and Entertainment

11. Approval must be granted before the giving or receiving of all gifts and entertainment equal to or in excess of AED 750 / QAR 750 (valued at ‘arms-length’) by two of:
   • General Manager;
   • Commercial Director;
   • Finance Director (or Country Manager for Multiplex Services) ; and / or
   • Internal legal counsel.
12. To apply for such approvals, you must submit a Gift and Entertainment Form available on the company’s intranet. All gifts and entertainment (whether approved or rejected) will be recorded in the company’s Gift and Entertainment Register.
13. Applications for approval are likely to be considered inappropriate and rejected where the request includes:
   • foreign travel and / or foreign accommodation;
   • its value is in excess of AED 1000 / QAR 1000 per person;
   • it has been offered during tender or negotiations phase;
   • entertainment where the host does not also attend (unless such hospitality can be considered as a gift
where the host does not attend);

- the gift or hospitality is repetitive; and / or
- an event where the duration exceeds one day.

14. The following is a list of examples of gift and entertainment that might be given or received with an indication as to whether it would be considered acceptable:

- A subcontractor invites you to a horse race in Paris. He will be paying for your flights and accommodation. This invitation should be declined.

- You are invited to a local sporting event with a client and attend pre-match drinks. This invitation can be accepted if the cost of the full day is less than AED 750/QAR 750. If it is equal to or in excess of AED 750/QAR 750, it can be accepted only after a Gift and Hospitality Form has been submitted and approved.

- You are invited to play golf in Oman and your flights are being paid for. This invitation should be declined.

- You intend to extend hospitality to a client and the cost of dinner with drinks will be in excess of AED 750 / QAR 750. You may only extend the invite after a Gift and Hospitality Form has been submitted and approved. You must also ensure that all expenditure and reimbursement in conducted in accordance with the Business Expense & Reimbursement Policy.

- A subcontractor offers you an expensive pen as a ‘thank you’ for your work on a particular project. This gift should be declined.

**Conflicts of Interest**

For Multiplex employees there is a zero tolerance policy to the purchase of goods, supplies or services from contractors, subcontractors or suppliers to Multiplex. Employees must not, without the prior written consent of the General Manager (or, in the case of the General Manager, without the prior written consent of the majority of the Board of Directors), engage, retain, hire or otherwise solicit, either orally or in writing, any vendor, contractor or other third party whom they know routinely supplies goods to or renders services for the company to supply goods to or render services for the employee’s personal purposes.

The only exception to this is where a contractor, subcontractor or supplier advertises widely in the domestic market and the goods, services and/or supplies can be obtained at market pricing or at a discount, if that discount is published and available to all Multiplex employees (for example advertised on the Multiplex intranet).

**Political Donations**

You are prohibited from making any political donations, no matter how small, on behalf of the company (directly or indirectly). Political donations made by individuals on their own behalf should comply with local laws and regulations. Various countries impose specific restrictions and rules with respect to political contributions, which can carry significant penalties for the company for violations and it is your responsibility to understand the laws applicable to you.
CONTACT INFORMATION

REPORTING HOTLINE

UAE (English) 00 1 800 795 2716
UAE (Hindi) 8000 021 then 800 795 2716
Qatar 800 0249
Collect – Worldwide 770 613 6339
Online: http://brookfield.tnwreports.com/

Chief Executive Officer

- Ashley Muldoon - One Broadgate, London EC2M 2QS
  (Email: ashley.muldoon@multiplex.global  Tel: +44 (0) 20 3829 2500)

General Manager

- James Griljsich, - Level 1, Al Manara Building, Sheikh Zayed Road, PO Box 212975, Dubai, UAE
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- Nick Petricola, - Level 1, Al Manara Building, Sheikh Zayed Road, PO Box 212975, Dubai, UAE
  (Email: Nick.Petricola@multiplex.global  Tel: +971 4 315 8500)
- Renier Breitenbach, - Level 2, Jaidah Square, Airport Road, PO Box 23793, Doha, Qatar
  (Email: Renier.Breitenbach@multiplex.global  Tel: +974 400 50 555)
- Stephen Thomas, General Manager – Level 17, Al Saqr Business Tower, Sheikh Zayed Road, PO Box 213081, Dubai, UAE (Email: stephen.thomas@multiplex.global  Tel: +971 4 315 8536)

General Counsel /Internal Legal Counsel

- Europe, Canada, Middle East – Ben Keenan - One Broadgate, London EC2M 2QS
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- Alan Henderson – Level 1, Al Manara Building, Sheikh Zayed Road, PO Box 212975, Dubai, UAE
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Chief Financial Officer / Finance Director

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- Vu Nguyen – Level 1, Al Manara Building, Sheikh Zayed Road, PO Box 212975, Dubai, UAE
  (Email: Vu.Nguyen@multiplex.global  Tel: +971 4 315 8500)

Head of Internal Audit, Director of Risk Management and Controls

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  - Nathalie Ho - 99 Bishopsgate, 2nd Floor London, EC2M 3XD
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- Hemangi Nair - Level 1, Al Manara Building, Sheikh Zayed Road, PO Box 212975, Dubai, UAE
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- Alissa Malli - Level 17, Al Saqr Business Tower, Sheikh Zayed Road, PO Box 213081 Dubai, UAE (Email: Alissa.Malli@multiplex.global  Tel: +971 4 315 8536)

Custodian of the Company Gift and Entertainment Register and Charitable Events and Donations Register

- Rocheline Ticar - Level 1, Al Manara Building, Sheikh Zayed Road, PO Box 212975, Dubai, UAE
  (Email: Rocheline.Ticar@multiplex.global  Tel: +971 4 315 8500)
All directors, officers and employees must complete this Statement of Compliance or certify the company's electronic Statement of Compliance through the company's web-based compliance program.

I have received, reviewed and understand the Code of Business Conduct and Ethics (the “Code”) for directors, officers and employees.

I hereby agree to comply with the Code, including its provisions for nondisclosure of information both during and after appointment or employment.

To the best of my knowledge, I am not involved in any situation that conflicts or might appear to conflict with the Code.

I also agree to notify my supervisor, the CEO, Managing Director and / or General Manager (as may be applicable in my region), human resources or internal legal counsel or in the case of directors, the Chairperson of the Board, immediately of any change that might adversely affect my compliance with the Code.

Name: ____________________________________________
(Please print)

Company: __________________________________________

Position Title: ________________________________________

Branch/Department ___________________________________

Location: ____________________________________________

Date and Signature ________________________________
(mm/dd/yy) (Signature)